Focus

Create the actions needed by identifying objectives and resources required.

Engage the entire team in conducting the standard by formally chartering teams and assigning ownership as needed.

Team Leader & Operational Teams

Provide and reach agreement on the way we will deliver work.

State Standard

- 1. State Objectives
- 2. Establish Work Sequence
- 3. Establish Process Capacity
- 4. Establish Resource Req.
- 5. Prepare Work flow diagram

Consultants Role

1 to 2 day workshop

6. Prepare Operations Sheet

Locate/Fmnower

Agree	Locate/Empower
ild a set of Leading	1 1 Locato Toam Mom

- A. Small Outcomes **B.** Leveraged Behaviors

 - 2. Make it Visible A. Choose a theme for
 - keeping score: Pie/Bar Chart, Speed ometer, Andon
 - B. Create simple design
 - C. Assign responsibility for updates
 - D. Locate online/offline but visible

The people that are accountable for these must be part of this process.

- 1. Build a set of Leading 1. 1. Locate Team Mem-Measures identified by bers (Establish Opera
 - tions team(s) A. Name
 - B. Position
 - C. Role
 - 2. Empower
 - A. Finalize Standards B. Outline Strategic/
 - **Tactical Meetings**
 - C. Introduce standard project plan

Outline Weekly Meetings

Select

- 1. Discuss the operations plan
- 2. Insure alignment
 - A. Actions
 - B. Ownership
 - C. Resources
- 6. Complete and confirm the operations plan
- 2. Act on Lead Measures A. Accountability

(Work in Process)

Manage & Limit WIP

Action Teams

- B. Discipline

A. Actions

B. Ownership

C. Resources

- C. Awareness
- Line of Sight D. Clear the Path for others

should be"

Training Standardized work provides controlled conditions

Transform Organization through

for execution of the experiment. Promote adherence through intensive training in productivity and quality methods before initiating.

Check Progress in **Real Time**

Empower your team to check results and make adjustments in real time. Manage exceptions through your operating system.

Prioritize Standard Work

Make new knowledge part of standardized work through PDCA embedded in daily operations. Coach and mentor to develop leaders at every level.

Action Teams

- Actions are determined Develop leaders who can by alignment of teach
 - Apprenticeship
 - Kaizen

Note: Teams at all levels participate in leadership development, but responsibility lies with the team leader.

Team Leader

Becoming lean cannot be delegated.

- 1. Manage visually A. Visual project
- 2. Conduct review meetings Daily 5-minule meeting (if reqd.) Weekly Monthly Quarterly Annual
- Conduct diagnosis Self diagnose Site visits Analyze and score development Recognize achieve-

ment

- 1. Promote adherence to standardized work
- 2. Develop leaders and make succession plans
- 3. Train, coach, and mentor
- 4. Repeat the cycle
- 5. Is change needed (PDCA)?

90 Minute Introduction to Lean Sales and Marketing

Off Site Support for development of plan in first 30 days.

1/2 day Launch workshop

1/2 Day What's Next Workshop Provide weekly Instruction/coaching in accordance to 90 Day plan outline